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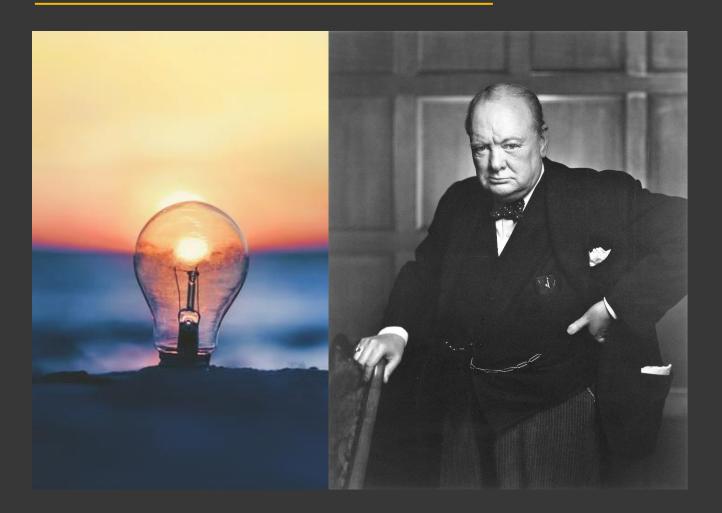
Innovation is our business

Developing high-tech Innovation ecosystems in the world

Johan Belfrage Director Innovation & Business Development



Innovation







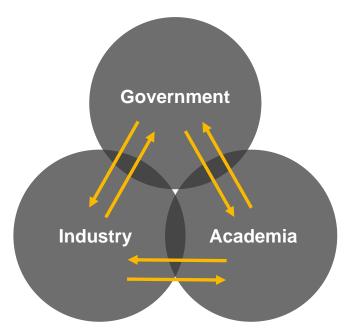
A 400-year legacy of defence

Saab – Innovation from necessity





Innovation is our business







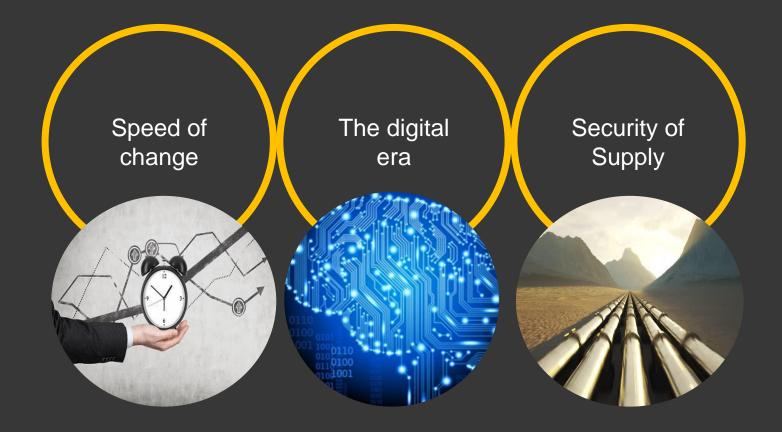




Suddenly, <u>we</u> are Challenged.









Innovation Ecosystems

Accelerate Collaborations





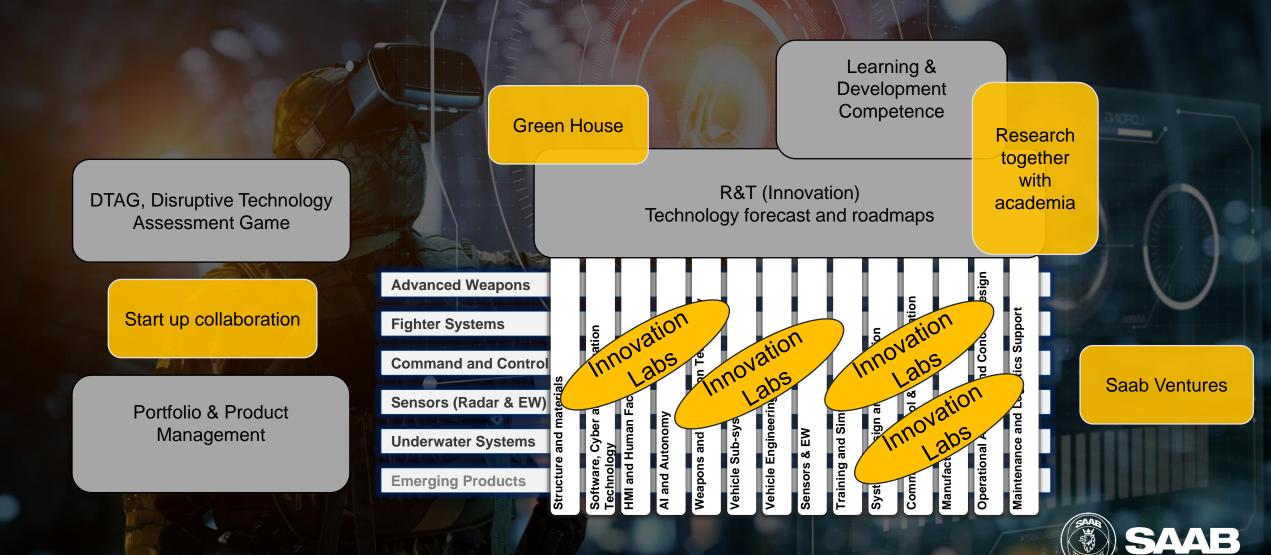
Success Factors for Innovation



Be brave, create a fearless curiosity culture



Saab Innovation Ecosystem



Connecting Innovation Eco-systems

U.K.

- Innovair IFFP
- Cranfield ATM 'Lab' + WASP partner
- RTS inauguration Q4 2018
- Research centre

Finland Aalto Center

• R&D centre

1

India

AI Seminars

SITC Innovation Platform

Sensor & drones –underwater –armed forces

US NPS-LOC

- Littoral OpTech workshops
- Wargaming Courses; Canada etc

Brazil CISB & HLG

US Purdue

Research programs

- Strategic Inno Partner Aeronautic + 4 areas
- Professors Chair, Guest Researchers, OILW, WS
- Armed Forces Phd & Masters

- Switzerland SWII
- Swiss-Swedish Innovation Initiative
- Vinnova Eureka 2-3 event / year

Singapore NTU

- R&D Center & WASP partner
- ATM & UAS (SMaRC)

Australia Command & Control Centre of Excellence







Saab Innovation Labs

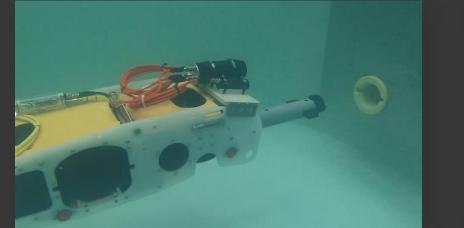
CHALLENGES FOR SAAB













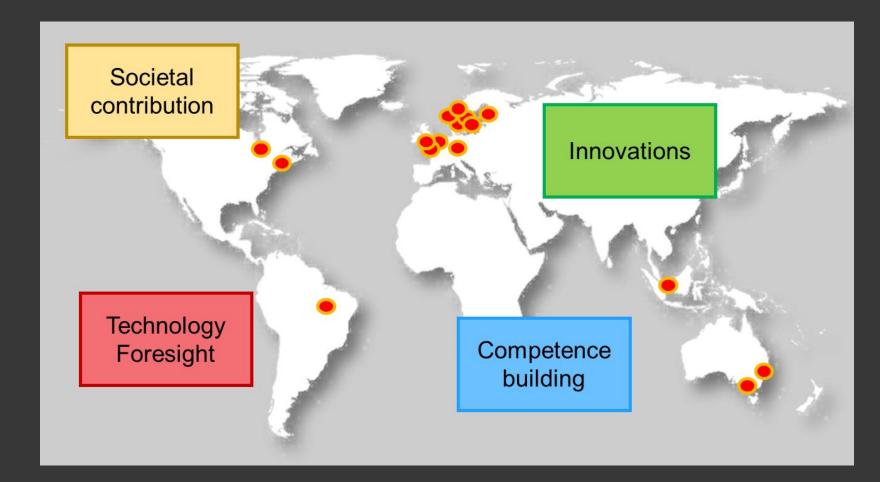


Why University Research?











Additive manufacturing: industry lab

CHALLENGES FOR SAAB













HLG: Aeronautics

SGI: Life Science, Smart Cities, Bioeconomy and Sustainable Mining







"You can't stop the waves but you can learn how to surf"

COLLABORATION and CULTURE is KEY



Innovation - our way

Partnerships - to overcome challenges

- Triple Helix partnerships
- Share cost & competence
- Agility to survive

Keeping the marriage happy – Success Factors

- Trust & Transparency
- Win-Win
- Permission to fail





"Success is the ability to move from failure to failure with no loss of enthusiasm" Winston Churchill



