

Innovation is our business

**Developing high-tech Innovation
ecosystems in the world**

Johan Belfrage

Director Innovation & Business Development



Innovation

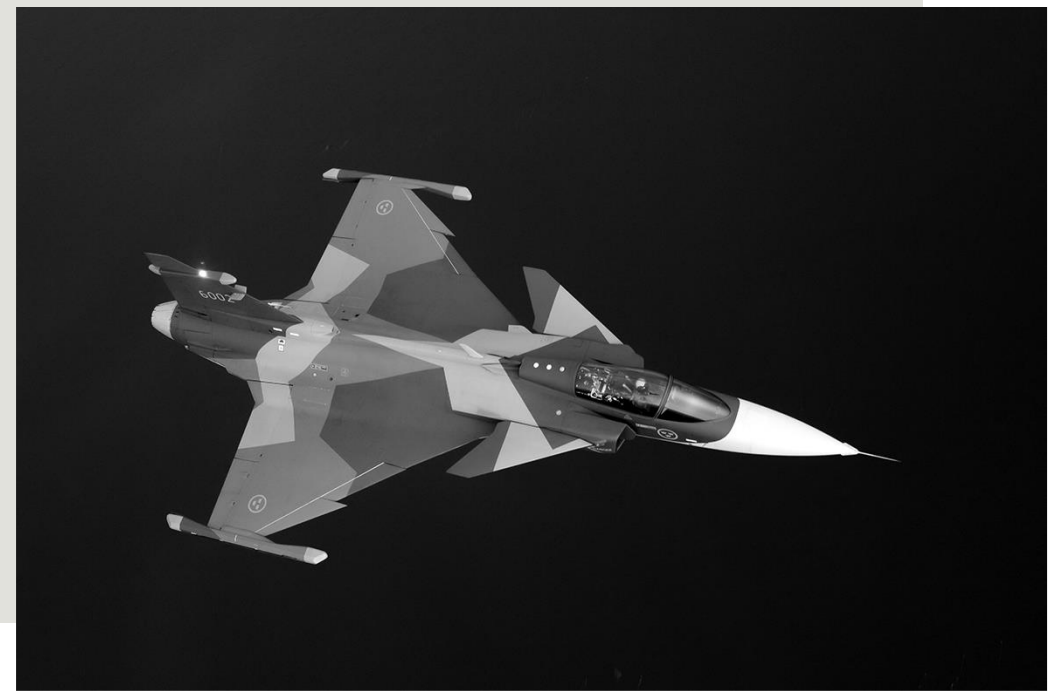




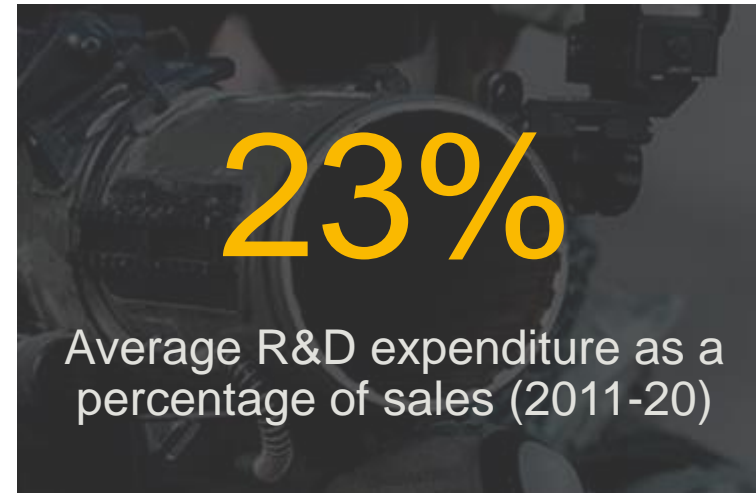
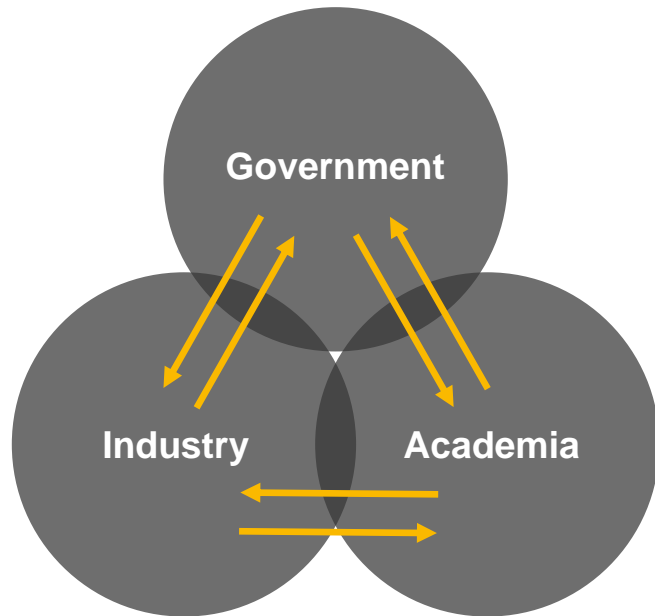
Saab – Innovation from necessity



A 400-year legacy of defence



Innovation is our business



Fighter Systems



Underwater Systems



Command and Control



Sensors



Advanced Weapon Systems



Suddenly,
we are Challenged.

Why?

Speed of
change



The digital
era



Security of
Supply



SAAB

Innovation Ecosystems

Accelerate Collaborations



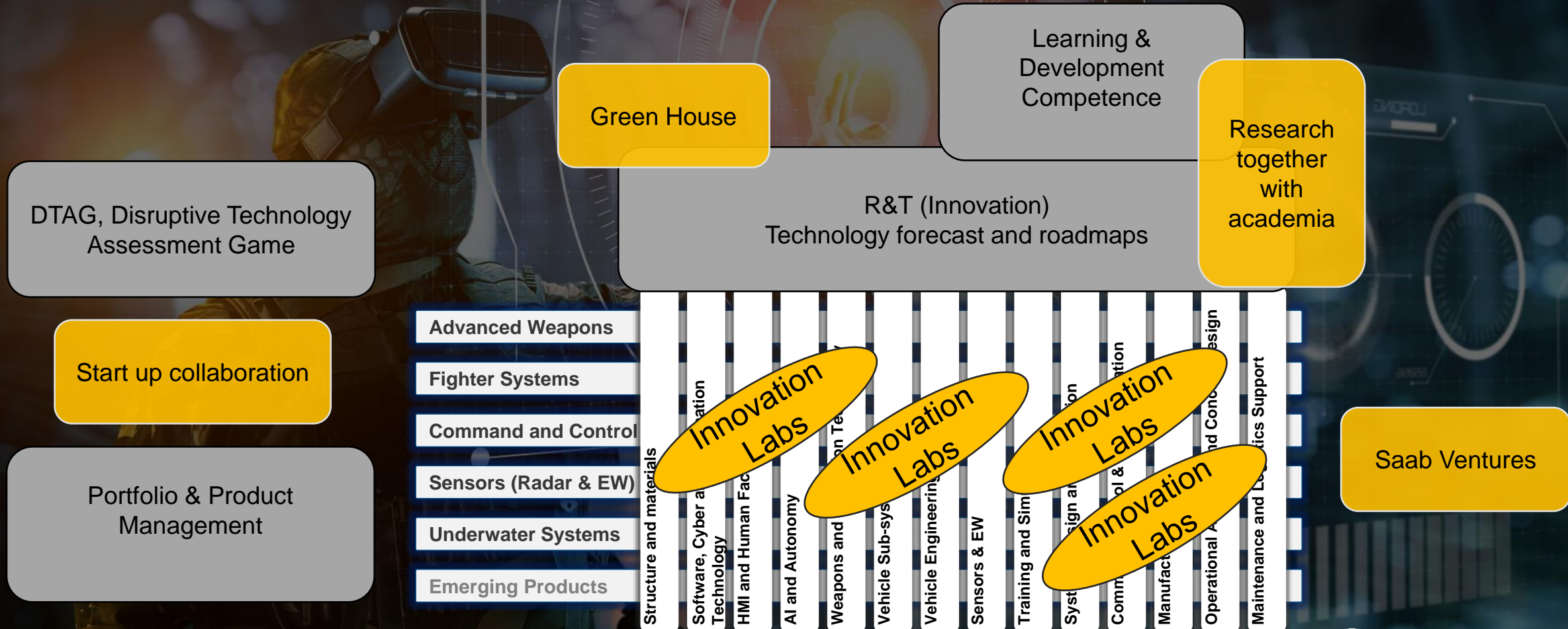
SAAB

Success Factors for Innovation

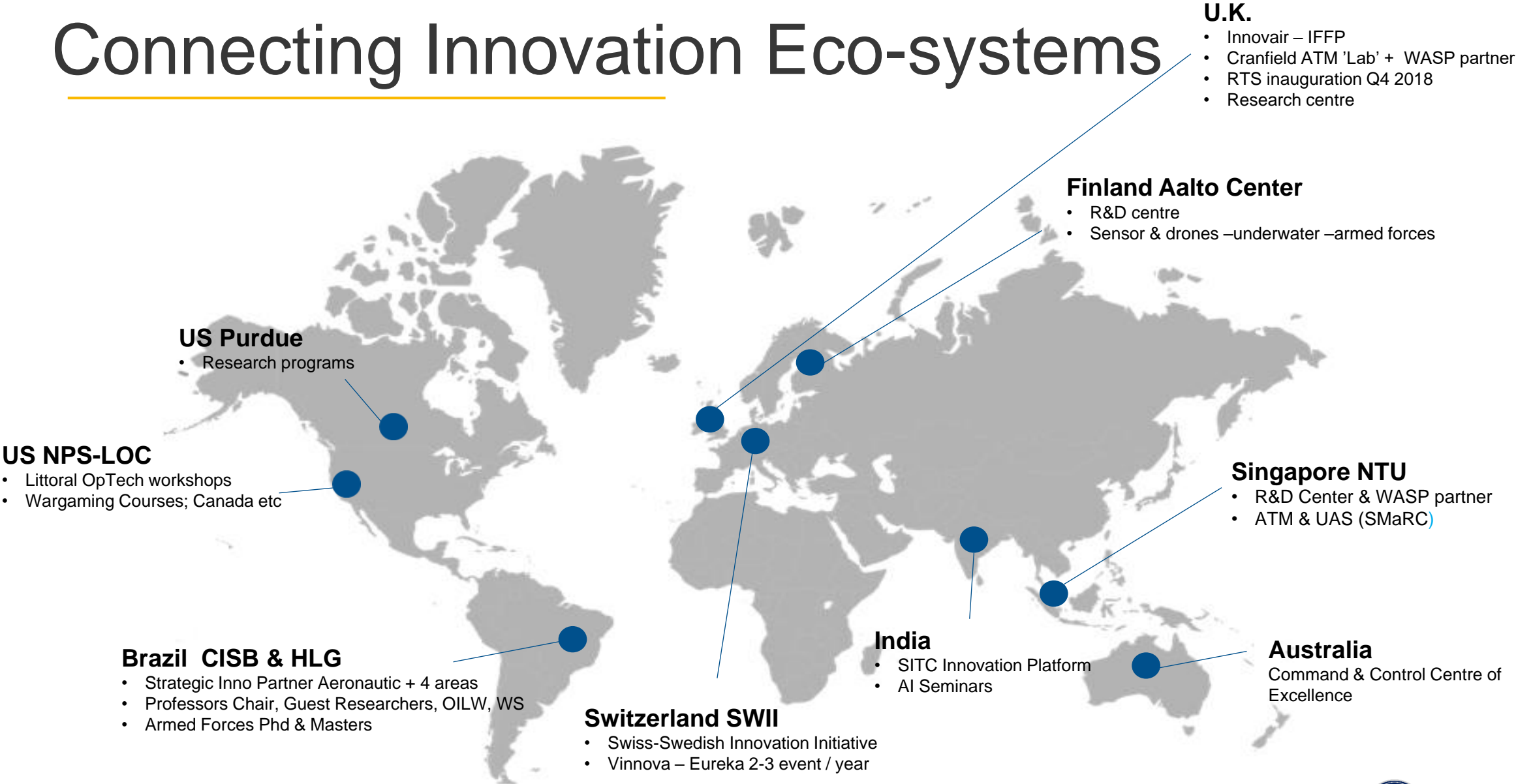


*Be brave, create a fearless
curiosity culture*

Saab Innovation Ecosystem

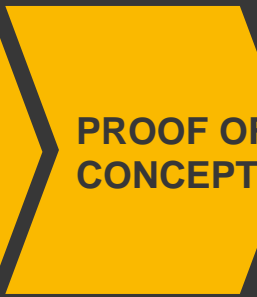
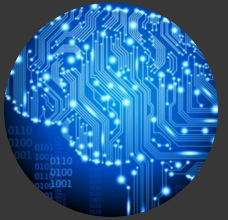


Connecting Innovation Eco-systems



Startup process

CHALLENGES FOR SAAB



FEASIBLE SOLUTION FOR SAAB



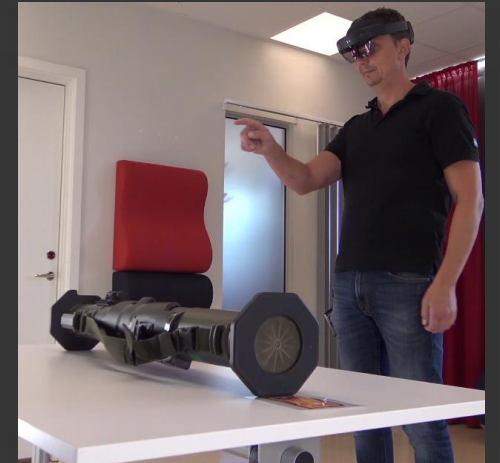
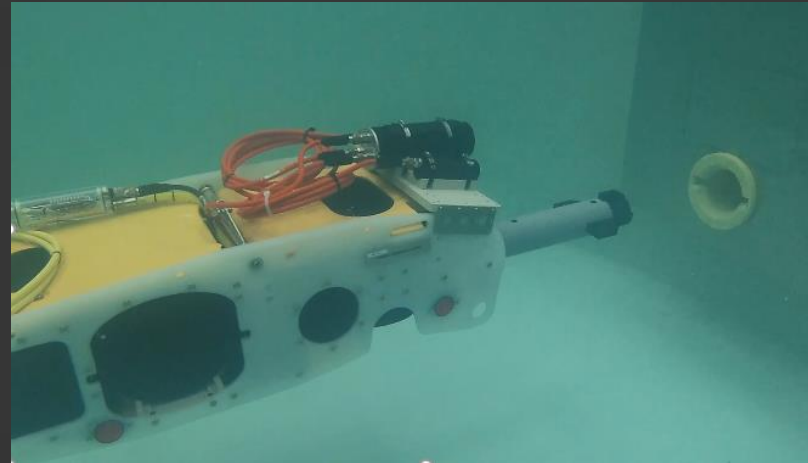
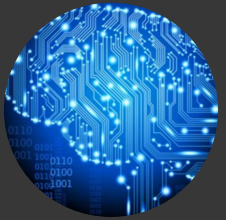
SWEDISH INCUBATORS & SCIENCE PARKS



SAAB

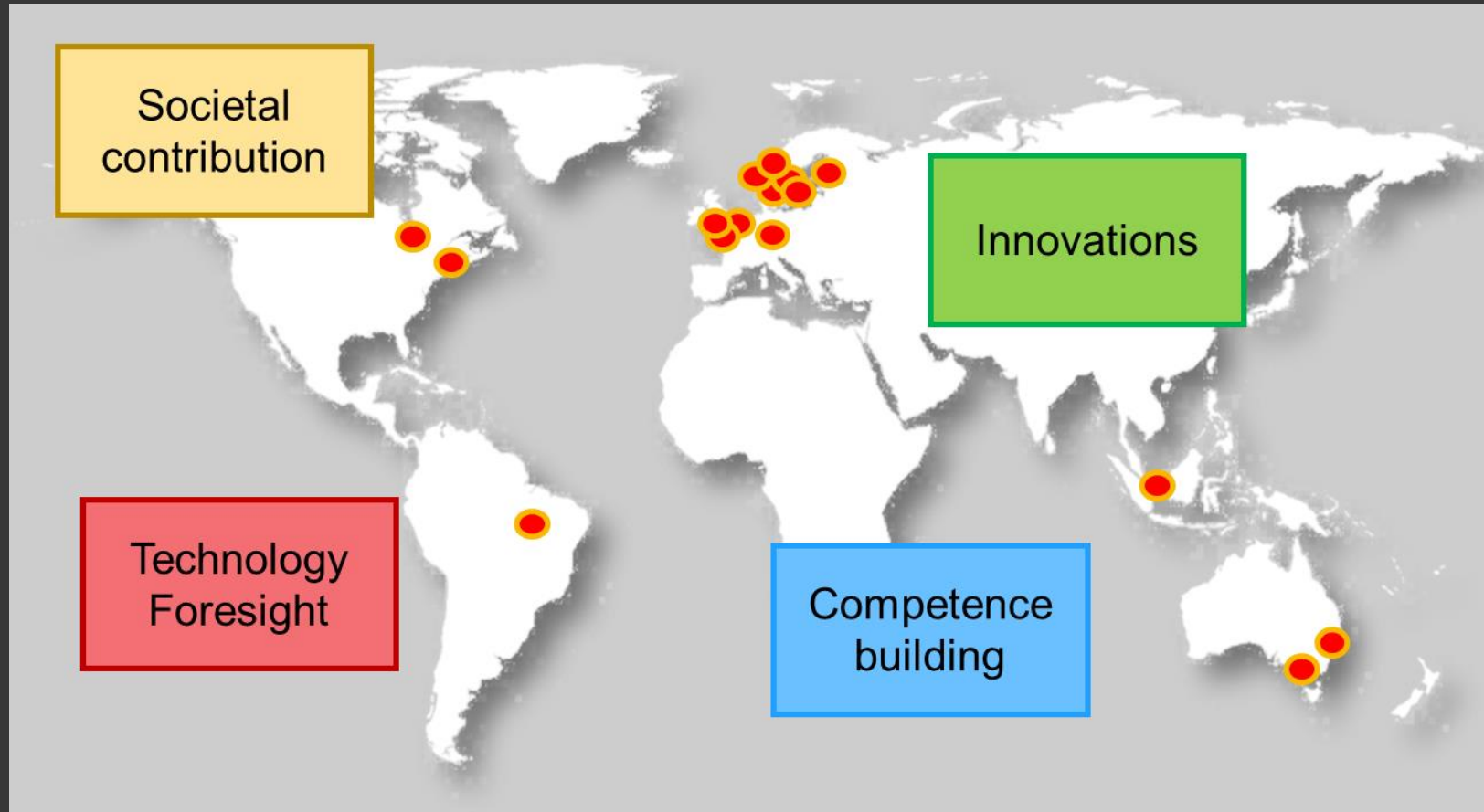
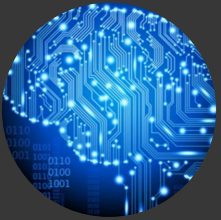
Saab Innovation Labs

CHALLENGES FOR SAAB



Why University Research?

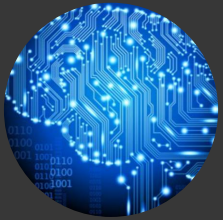
CHALLENGES FOR SAAB



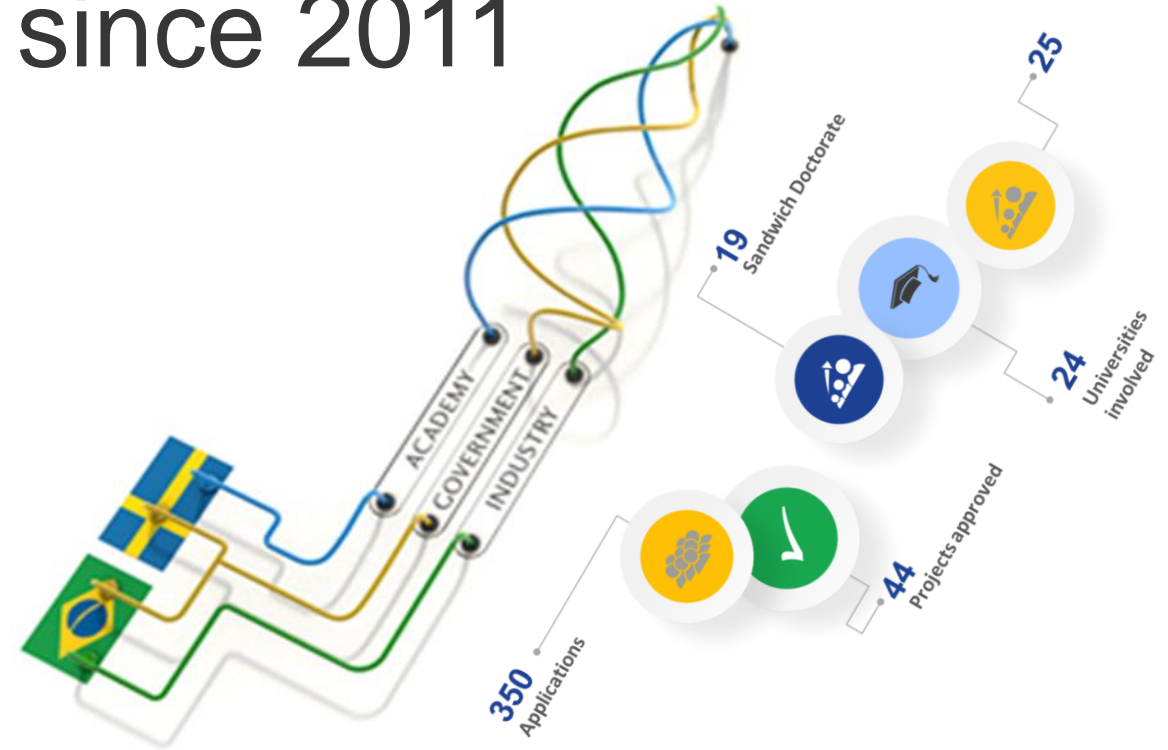
SAAB

Additive manufacturing: industry lab

CHALLENGES FOR SAAB



CISB - Innovation Arena since 2011



HLG: Aeronautics

SGI: Life Science, Smart Cities, Bioeconomy and Sustainable Mining





*“You can’t stop the waves but you
can learn how to surf”*

COLLABORATION and CULTURE is KEY



SAAB

Innovation - our way

Partnerships - to overcome challenges

- Triple Helix partnerships
- Share cost & competence
- Agility to survive

Keeping the marriage happy – Success Factors

- Trust & Transparency
- Win-Win
- Permission to fail



*“Success is the ability to
move from failure to failure
with no loss of enthusiasm”*

Winston Churchill



SAAB